



PROJECT MANAGEMENT DELIVERY

Context

Our client, a global media entertainment services organization grew quickly via M&A. Their service offering was vertically integrated across competing sectors, offering them opportunities to enter new markets via acquisition.

The Problem

Often the companies that were acquired were small businesses locally operated with legacy infrastructure that made technology integration extremely difficult. Over time, this issue compounded with more acquisitions producing more silos of data and an encumbered corporate consolidation process.

The Execution

CFO's Domain set out to work with the client in providing them a skilled Project Manager with executive level program management experience to manage the implementation of a technology solution that would streamline the manually intensive period end consolidation and reporting work. Our Project Manager was able to accomplish the following:

1. Direct and manage a cross functional team to gather and document business requirements from key stakeholders in the business.
2. Manage the vendor selection of an Enterprise Performance Management (EPM) cloud solution that would support corporate consolidation and budgeting and planning.
3. Implement Agile methodologies and techniques through various phases of the project.
4. Manage the executive level communication streams and the steering committee on project updates and potential risks / opportunities.
5. Coach and work with cross functional stakeholders to align interests, identify risks, and to explore trade-offs.
6. Partner with the 3rd party implementor and negotiate credits where delays and issues occurred.
7. Oversee functional and user acceptance testing.
8. Work with the project team to develop a post go live hypercare plan.

The Result

After a successful implementation of the company's new EPM cloud based solution, accounting and finance was able to significantly reduce the time allocated to consolidating the financials and doing the forecasts during their period ends. This enabled them not only to focus on more value-add activities, but also increased the overall level of job satisfaction in the finance department.